



RODRIGUES INVESTMENT POLICY FORUM

Board of Investment, Mauritius

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1. BACKGROUND

Rodrigues is set to embark on a new economic growth path supported by infrastructural developments, connectivity and higher value-added activities that will contribute to accelerate its development. In line with Rodrigues Development strategy, the Rodrigues Regional Assembly (RRA) in collaboration with the Board of Investment (BOI) hosted the Rodrigues Investment Policy Forum on 13th and 14th October 2015 at Cotton Bay Hotel in Rodrigues.

The objective of this forum was focused on creating a conducive investment environment to mobilize private investment that will support economic growth, contribute to the economic and social wellbeing of the citizens of Rodrigues.

Discussions centered around six key sectors, namely ICT, agro-industry, fisheries, tourism development, manufacturing and SMEs and investment climate. Working sessions organized on the Day 1 aimed at mapping the investment environment, identifying current challenges, investment opportunities and devising the way forward, both in terms of quick wins and long term strategy. The 6 working groups presented their findings and discussions held on Day 1 highlighting the opportunities and challenges faced in each of the six sectors and sharing proposals for policy changes that would contribute in charting out of the medium and long-term strategies.

The proposals submitted will contribute in improving the business and investment environment, making an optimal use of the existing resources leading to job creation while at the same time mitigating the brain drain effect.

A dedicated website, www.investrodrigues.com, was also launched on the occasion. In addition, an interactive platform on the website will allow stakeholders and members of the public to post their views, suggestions and comments regarding the development model for Rodrigues. The forum saw the participation of around 80 professionals from the public and private sector from Rodrigues and Mauritius (*see Annex 1 for list of participants*).

2. OBJECTIVES

The aim of the forum was to identify the current challenges and investment opportunities in Rodrigues and to provide a platform for stakeholders to share their ideas, experiences and ways in which the investment climate may be improved. The discussions and proposals made by each group will subsequently help in the development of an appropriate Investment Policy Framework for Rodrigues.

3. METHODOLOGY

A two-page factsheet on each sector of activity highlighting the AS-IS situation, main challenges, and investment opportunities were provided. In the same vein, six groups comprising of representatives from the private and public sector had been set up for discussions in the following key sectors:

- ICT
- Agro-industry
- Fisheries
- Tourism Development
- Manufacturing / Small and Medium Enterprises
- Improving the investment climate

An overview on the above key sectors was also undertaken in a presentation which focused on the current investment climate in Rodrigues and the potential areas of development. Additionally the moderators presented their findings on the different sectors on the Day 2 of the forum.

3.1 TARGET AUDIENCE

This forum was mainly aimed at local and foreign investors as well as stakeholders from the public and private sector for shaping an Investment Policy Framework for Rodrigues. CEOs from many private institutions namely, Food and Allied, Conserverie Sarjua, Trimetys, Atlas Communication, and BSP amongst others, formed part of the delegation.

4. DELIBERATIONS

4.1 TOURISM DEVELOPMENT

The tourism sector is poised to become an important pillar of the economic development of the island. Government's objective is to attract 100,000 tourists by 2017, implying further investment in the hotel sector with the construction / expansion of hotels, boarding houses, 'gîtes' and 'tables d'hôtes' to accommodate the growing number of tourists in Rodrigues. The island provides good spots for the development of sports tourism and niche activities such as kite surfing, big-game fishing, snorkeling, jet skiing, parasailing amongst other aquatic activities.

A total of 69,514 tourists visited the island in 2014 with the bulk of tourists coming mainly from France and Mauritius. There are approximately, 132 accommodation facilities comprising of boarding houses, 'gîtes' and 'tables d'hôtes'. Around 154 rooms are available through the 4 main hotels.

4.1.1 Challenges

Several challenges have been identified for the tourism sector during the roundtable discussions which are namely:

- i) Lack of visibility of Rodrigues as a tourist destination
- ii) Connectivity – Limited air/sea access to Rodrigues
- iii) Land Policy – Lack of physical and zone planning
- iv) Restrictive Regulatory Framework making provision for a restricted list of activities
- v) Medium service quality level which needs to be enhanced through capacity building

4.1.2 Proposals

The proposals made by the Tourism Working Group (WG) were focused mainly at increasing the tourism related activities and further promoting the island with the use of tools and techniques such as digital marketing.

- i) Increase the visibility of the island through the formulation of a well-designed marketing strategy that would enable capturing at least 10% of the tourists visiting Mauritius. Promoting the island under the theme " Rodrigues Naturellement" will contribute in maintaining its eco-centric approach as the unique differentiating factor focusing mainly on quality rather than quantity;

- ii) Other tourism related activities such as diving, cruise tourism, honeymooners, kite surfing in line with the local cultural heritage should be promoted mainly targeting the nature-loving tourists.
- iii) With a view to provide a wider range of marine activities the Commission for Tourism is presently reviewing the existing regulatory framework. Activities such as whale or dolphin watching will be included in the list of authorized activities.
- iv) It is imperative that a zoning and physical planning strategy be devised with a view to have a well-defined zones for activities.
- v) To ensure a high level of service it is important that regular monitoring of the sites and appropriate training be provided to the personnel.
- vi) New tools and techniques such as digital marketing should be used to promote the Rodriguan destination.

4.2 FISHERIES

Rodrigues is surrounded by reef with wide shallow flats extending out up to 10 km in some areas and the lagoon area estimated at 240 km². The fisheries sector remains one of the key drivers of the Rodriguan economy. In 2014, there was a total of 1,221 registered fishermen, including 190 professional fisherwomen. However, as per information available since 2008, this number has been declining yearly. The fisheries sector is the biggest employer with 34% of the labour force (2014).

A key measure implemented by the RRA was the Octopus Closed Season Regulations in 2012, to compulsory stop octopus fishing for 2 months from mid-August to mid-October. The outcome has been positive as for the year 2012 the volume of octopus caught increased significantly to 570.7 tonnes – representing an increase of 49% over the previous year.

4.2.1 Challenges

The key challenges faced by the stakeholders in this industry pertains to lack of investment and knowledge as well as the inability to produce value added products.

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|------|--|
| i) | Low level of investment – this sector is dominated by artisanal fisheries and there are no industrial fishing vessel to exploit the marine resources. Insufficient working capital and inappropriate fishing gears which are costly act as key deterrents. |
| ii) | Poor Connectivity: Lack of adequate facilities such as fishing port and poor connectivity as well as absence of certification systems resulting in low levels of export; |
| iii) | Lack of knowledge in fisheries resources by the fishing community may result in over-fishing; |
| iv) | Lack of surveillance and control in this sector |

4.2.2 Proposals

The proposals made by the Working Group focused primarily on the opportunities which the Rodriguan Government can tap into given the availability of marine resources and market access through trade agreements.

The WG put forward the proposal to have a master plan that would define the course of actions in the short, medium and long term.

- | | |
|-----|---|
| i) | <p>Key components of the Master Plan are as follows:</p> <ul style="list-style-type: none"> - Human Resource capacity development – fishing techniques and internships - Access Control & Surveillance; - Infrastructure development – fishing ports, improving fleet capacity for offshore fishing - Regional Cooperation and export strategies - Research Development and Innovation - Sustainable Aquaculture Development - Fish Processing and marketing of fish products - Promotion and private sector investment - Quality standards to meet EU requirements and facilitate export of fish products |
| ii) | Review its eco-system with a view to enable development of value-adding activities |

4.3 ICT

The ICT sector has been identified as one of the future pillars of the economy in Rodrigues. Rodrigues has the potential of becoming the ideal complement for Mauritian ICT-BPO companies wishing to focus on higher end processes in Mauritius and outsourcing remaining tasks to Rodrigues. One of the key factors for outsourcing remains cost reduction and in this regard, Rodrigues is more competitive than Mauritius.

As in Mauritius, the ICT-BPO industry in Rodrigues, can become a net hirer and help alleviate the high unemployment rate prevailing in the island. Currently, there are around 440 School Certificate holders, 200 Higher School Certificate holders and 150 graduates from Rodrigues annually who can be trained for ICT-BPO related activities. The ICT centre of Excellence is already dispensing IT courses and has the necessary infrastructure to provide more advanced technical courses.

Moreover, the language proficiency for English and French in Rodrigues is similar to Mauritius which makes the island a suitable location for the implementation of call centre activities. Currently, one floor of 460 m² has been identified by the RRA in the ex-DBM building which will be allocated to ICT-BPO companies wishing to set up in Rodrigues.

4.3.1 Challenges

The following impediments were highlighted during the discussions regarding the development of the ICT industry in Rodrigues:

i	Poor internet connectivity	Internet connectivity remains the main limiting factor in the development of the ICT industry in Rodrigues. The ICT-BPO industry cannot be developed without the deployment of the undersea cable which will bring enhanced internet connectivity to Rodrigues. Dedicated and high speed connections such as the International Private Leased Circuit (IPLC), Internet Protocol Virtual Private Network (IPVPN) and Multiprotocol Label Switching (MPLS) are essential for ICT and BPO activities
ii	Lack of skilled local manpower	There are no ICT professionals in Rodrigues. Graduates with ICT skills do not return to Rodrigues as there are no employment opportunities in this industry in the island
iii	Education	Currently, not all colleges offer ICT studies up to HSC level and there is a lack of tertiary level courses in ICT in Rodrigues

iv	Licensing regime specific for Rodrigues	Presently, the ICT-BPO industry is unregulated in Mauritius and there is no need for a license while in Rodrigues, companies require a license
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4.3.2 Proposals

The following proposals have been made by the focus group to develop the ICT industry in Rodrigues:

Education and Capacity Building	<ul style="list-style-type: none"> ➤ Increase the awareness and IT culture in Rodrigues to encourage youth to pursue higher studies and careers in ICT ➤ Re-introduction of teaching of ICT in primary schools ➤ Setup the right infrastructure to facilitate ICT teaching at HSC level ➤ Promote setting up of ICT businesses through incubators ➤ Adopt targeted skills development and certification programs ➤ Exchange with Mauritian and foreign ICT Companies to help in capacity building
Enhance Ease of Doing Business	<ul style="list-style-type: none"> ➤ Develop an ICT strategy & roadmap for Rodrigues ➤ Policy review frameworks and procedures ➤ Assess and align Rodrigues to the ICT index (available with ITU) ➤ Determine conditions for infrastructure sharing so that joint efforts can be done to fast track the fibre optic submarine connectivity to Rodrigues ➤ Develop a mission statement for ICT in Rodrigues ➤ Setting up of a knowledge hub ➤ Holding of ICT exchange forums/conferences with experts/experienced companies in the ICT sector from Mauritius or abroad
Encourage Entrepreneurship	<ul style="list-style-type: none"> ➤ Extend incentives to local Rodriguan entrepreneur in the ICT sector ➤ Startup scheme to create business environment for ICT ➤ Partnership/franchise with established Mauritian/ foreign companies ➤ Encourage SMEs to make use of ICT for the delivery of their services

4.4 Agro Industry

Rodrigues has an established reputation for its traditional agro-processed products. The agricultural and agro-processing sectors are viewed as important segments contributing to the economic development of the island of Rodrigues. The geographic isolation of Rodrigues provides many advantages such as pest and disease free production, hence guaranteeing a quality produce which can be exported.

With a view to further modernize the agricultural landscape in Rodrigues Island, the Government of Mauritius and Rodrigues Regional Assembly are working together towards creating an enabling business and investment environment.

Government's overarching objective of strengthening and modernizing the agricultural and agribusiness sectors in Rodrigues will be achieved by:

- transforming the sector into a commercial and export-oriented one;
- leveraging on technology and agricultural sciences;
- enhancing its competitiveness and fostering forward and backward linkages throughout the commodity value chains.

Much emphasis has been laid upon shifting from subsistence to cash crop farming and focus on value-added products.

4.4.1 Challenges

i) Connectivity

Connectivity is another major issue which calls for a strong supply chain through the entire production channel.

ii) Legal framework

The current legal framework is not very favourable to the development of the sector. Hence, establishing the proper framework would solve many issues which can also result in more sustainable partnerships between the private and the public sector.

iii) Extension of area under cultivation and livestock production.

Some specific products have been identified as having much potential to create value-generating activities and these include the lime, chillies, red beans, honey, 'black pork' and the 'poulet pays'. It should be recognized that problems exist on another front involving environmental inputs such as water, fodder and compost.

iv) Branding of products

There is a need to improve on the branding and commercialization of the products of Rodrigues given their uniqueness – a geographical indication label should be developed to this end. Organic agriculture should be implemented on a wider scale.

v) Lack of training and technical support

Local farmers lack the training and technical support that can enable them to improve on the processing techniques of local products.

4.4.2 Proposals

The Working Group was of the view that to address the above challenges, there is a need to work on a master plan for sustainable agricultural development. The master plan would contribute in further encouraging ecological production. Bio-farming should be encouraged on a wider scale across the island. Much emphasis was laid on the identification of niche products which can sustain local demand as well as having export potential.

- i) Development of a master plan which takes on board products which have an export potential such as:
 - 'Ti-piment' vert
 - Banana
 - Lemon
 - Garlic
 - Pineapple
 - Breadfruit
- ii) The possibility of import substitution in Mauritius for livestock, beans and fruits should be envisaged.
- iii) High value specialty products should be targeted for exports, mainly chilli, coffee, black pork, ham and lime.
- iv) Appropriate certifications should be obtained (ECOCERT, PGI).
- v) Sustainable management of agricultural land and introduction of animal regulations should be clearly outlined.
- vi) Capacity and infrastructural building should be carried out to equip farmers with the required equipment and know-how and natural farming techniques should also be implemented.
- vii) Introduction of Animal Regulation
- viii) Implementation of Natural Farming Techniques

4.5 Manufacturing/SME

The manufacturing sector is limited to a few enterprises, namely food processing, metal works, wood products, garment making (tailoring), shoe making and small agro-industries. The industries produce primarily for the limited local market. It is noteworthy that handicraft is a source of income to many families.

Local materials such as 'vetiver', aloes and coconut shells are utilised to manufacture handicraft products such as hats, bags, doormats, dolls and toys, crochet, fancy jewelry and coral sculpture. Basket making and weaving from natural fibres is an important activity for Rodriguans, who have a ready supply of cheap and useful articles for the household.

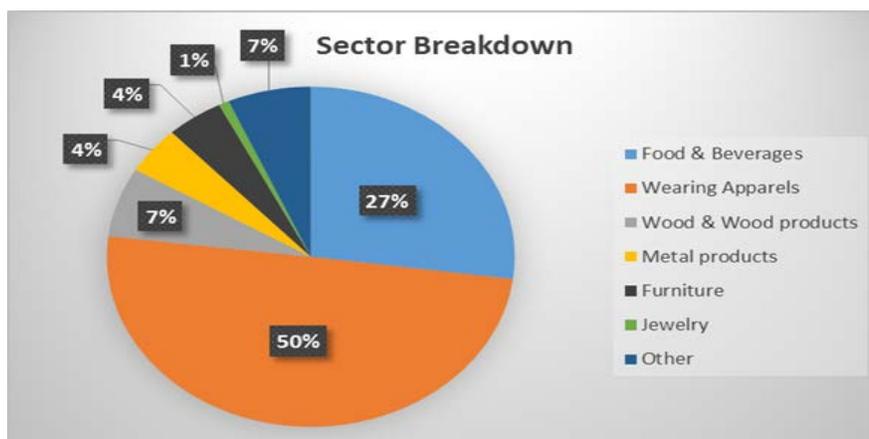


Figure 1: Manufacturing Sector Breakdown (2014)

Source: Statistics Mauritius

The manufacturing sector is made up of approximately 620 small enterprises, employing some 1475 workers, comprising 825 women and 650 men. In 2014, the sector's gross output amounted to MUR 169.7 million, with value added (at basic prices) amounting to MUR 74.6 million. With the recent surge in tourism activity, the Rodriguans have become increasingly aware of the economic importance of their local crafts. A wide variety of handicraft items are now available. These articles are readily purchased by tourists providing a non-negligible source of income.

There are 309 SMEs involved in the manufacture of 'Wearing Apparel', on a tailoring basis, only for the local market, and 169 SMEs are involved in the manufacture of 'Food & Beverages'. Each sub-sectors, being relatively small, employ only 382 and 377 workers respectively.

The agro-processing sub-sector is an integral part of the 'Food & Beverages' sector. In fact, out of 169 SMEs involved in 'Food & Beverages' production, approximately 127 enterprises are directly involved in food processing and agro-processing, employing some 250 workers.

The agro-processing sub-sector remains the main contributor to Rodriguans export (to Mauritius) and the most exported food commodities are as follows (2014):

Commodity	Quantity (Kg)
Dried beans	7,040
Dry Octopus	6,600
Honey	2,760
Salted Fish	1,375

4.5.1 Challenges

- i) Limited size of the local market
- ii) The size of the local market restricts large scale production of certain products. It is also very difficult for local entrepreneurs to send their produce to Mauritius due to lack of logistics and freight costs.
- iii) Poor adoption of mechanization;
- iv) Most entrepreneurs do not have access to any equipment due to high cost and lack of training.
- v) Limited access to finance - Access to finance remains a barrier to entry and growth for most entrepreneurs in Rodrigues.
- vi) Lack of marketing activities to promote the products
- vii) Most companies cannot market their products themselves due to lack of financing and expertise.
- viii) Low level of training: technical/managerial - Entrepreneurs in Rodrigues do not have access to training courses to help them in the day-to-day running of their business.
- ix) Low quality due to a lack of standardization
- x) Production of same goods differ from company to company due to the use of different equipment and processes.

4.5.2 Proposals

1. Increase the volumes of production, keeping in mind the unique characteristics of Rodrigues by:
 - i) *Partnering with Mauritian companies such as Vergers de Labourdonnais*
Local production of fruits and vegetables can be sold to Mauritian partners for further processing
 - ii) *Diversification of food crops and fruits*
Producing higher value food crops and fruits such as ginger, garlic
2. Create a pool of equipment through incubators and cooperatives to help local producers
3. Better access to funding through an SME bank or private capital such as business angels/crowd funding
4. Provision of technical courses to boost technical skills, entrepreneurship and management
5. Develop standards with the support of professional organizations
6. Foster partnerships with the Chamber of Commerce and the "Chambre des metiers de la Reunion

4.6 Investment Climate

Enhancing the investment climate is essential to stimulate local and foreign investment in Rodrigues. Land constitutes one of the prime assets of Rodrigues. With a limited land resource, there is great pressure on the allocation and use of land. Rodrigues has a mountainous topography. This calls for sensible and adequate land use planning.

One of the challenges to land use planning readily observed on the island is the scattered development and dispersed settlement pattern. Rodrigues requires an Outline Planning Scheme with a management plan and a Planning Policy Guidance (PPG) that would help in:

- development of the island in cluster;
- reducing the costs of providing expensive infrastructure and services;
- minimize the impact of future development and ensure effective protection of the environment and prudent use of natural resources;
- supporting, managing and facilitating land use changes, particularly in employment generating activities by identifying key settlement clusters and growth zones in the countryside and on the coast where strategic developments are guided by the management plan and Planning Policy Guidance.

With regard to the allocation of State Land for development projects where currently annual rental rates are provided by Government Valuation Office effects visit once in quarterly two years.

4.6.1 Challenges

The following issues have been identified by the discussion group pertaining to the investment climate in Rodrigues:

Policy and Regulatory Framework	<ul style="list-style-type: none"> ➤ Loosely defined policies and processes ➤ There is a lack of visibility regarding investment opportunities in Rodrigues ➤ No approved strategic orientation defined by the RRA ➤ Misalignment of national laws vs regional
Processes	<ul style="list-style-type: none"> ➤ Cumbersome procedures and delay in decision making ➤ Lack of coordination among departments/commissions ➤ Perception of bureaucracy by local and foreign investors
People	<ul style="list-style-type: none"> ➤ Mismatch of skills (Demand and supply) ➤ Absence of workplace training
Infrastructure & Technology	<ul style="list-style-type: none"> ➤ Insufficient access (real time) to information/economic data ➤ Inadequate and unplanned utilities infrastructures ➤ Lack of Connectivity – Transport, technology

4.6.2 Proposals

The Working Group emphasized on the need for an enabling business environment highlighting that a good investment climate is one which provides opportunities for all investors: public and private, large and small, and foreign and domestic.

The heterogeneity of investors aligned with the diversity of factors driving investment decisions and the multiple policy objectives pursued by governments all call for a whole-of-government perspective so as to increase policy coherence. This policy coherence applies to each component of the investment climate, whether encouraging foreign investment, promoting linkages and technology spillovers, raising the quality of the workforce, improving infrastructure or any other area.

The following proposals have been made by the WG with a view to improve the investment climate in Rodrigues:

	Quick Wins	Long Term Strategy
Policy & Legal Framework	<ul style="list-style-type: none"> • Creation of a working group to fast track decision making 	<ul style="list-style-type: none"> • Review and streamline existing regulations to remove obstacles • A strategic impact assessment
Processes	<ul style="list-style-type: none"> • Classification of activities and businesses • Streamline procedures specifically tailored for Rodrigues • Investment process documentation/Business facilitation guidelines 	<ul style="list-style-type: none"> • Detailed outline planning scheme and zonal development • Single Licensing Authority
People	<ul style="list-style-type: none"> • Twinning opportunities • Transfer of know how and placement • Develop work experience platforms 	<ul style="list-style-type: none"> • Regional human resource development strategy
Infrastructure & Technology	<ul style="list-style-type: none"> • Fully serviced business center (plug and play) with flexi rental 	<ul style="list-style-type: none"> • Accessibility, mobility and wide scale connectivity – The objective is to make Rodrigues an E-Island by say 2020 • Clean & Green Technology

5. Way ahead

5.1 Proposed Policy Framework for Investment

Based on the discussions held by the Working Group and in line with the specific requirements for the development of the island of Rodrigues, a model Policy Framework for Investment is proposed. The objective of the Policy Framework for Investment (PFI) for the island of Rodrigues is to mobilize private and public investment that support steady economic growth and sustainable development, contributing to the economic and social well-being of the citizens.

The PFI does not only refer to laws, regulations and policies relating to investment but also to the goals and expectations concerning the contribution of investment to sustainable development. Policies by their nature change over time what matters most for investors is how these changes are undertaken as provided in Table 1.

The proposed PFI provides guidance on policy issues for consideration by the Government in creating an enabling environment for all types of investment and in enhancing the development benefits of investment to society. It is important to note that the PFI addresses the right policy mix that would contributing in spurring investment for development.

The PFI includes the key policy areas contributing to a healthy investment climate that meets the needs of both investors and of society more broadly.

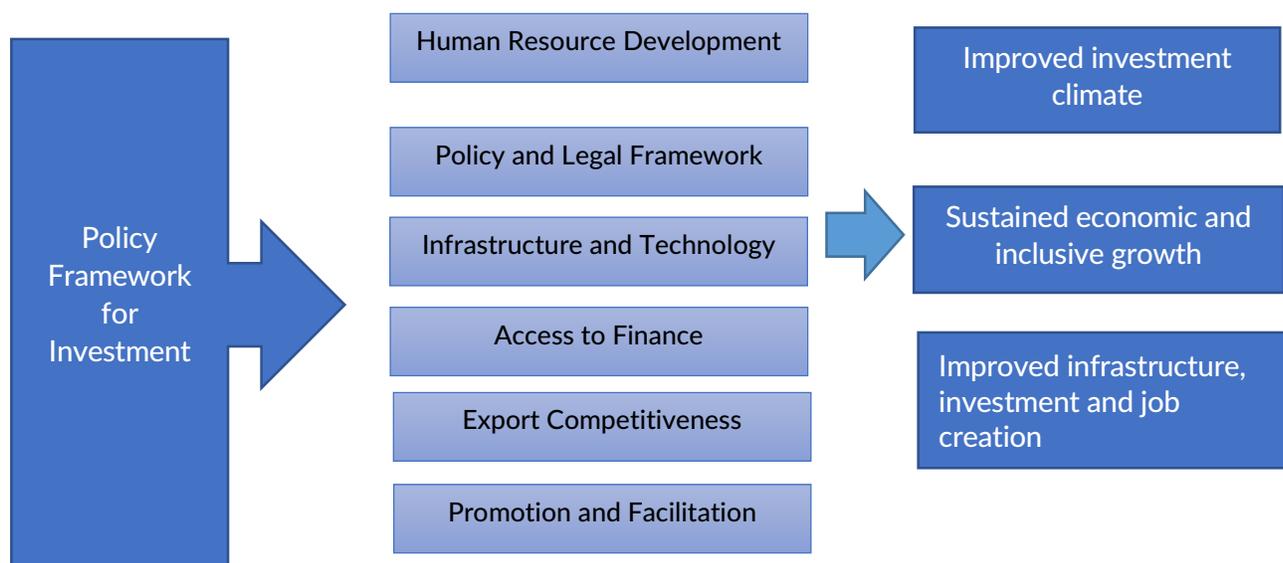


Figure 2: Policy Framework for Investment for the islands of Rodrigues

Details about the PFI are found in Table 1 below:

Policy Area		Issues to Address	Sectors Applicable
1	Human Resource Development	<ul style="list-style-type: none"> • Coherent and comprehensive human resource development policy framework that would enable upgrading the skills and competencies of the work force in the different segments of the industry; • Investment in higher education and life-long learning, supporting improvements in the investment environment through a more qualified human resource base; • Promote effective training programmes, through public / private sector • labour market regulations that support an adaptable workforce which meet the needs of the country; • Recruitment of foreign workers when companies are unable to obtain the skills needed from the domestic labour market. 	ALL
2	Policy and Legal Framework	<ul style="list-style-type: none"> • Transparency, predictability and credibility of policies; • Investment legislation customized to the needs of the island of Rodrigues; • Fiscal regime and incentives framework for the sectors of the industry; • Clearly defined land policy; • mechanisms in place for ensuring regulatory coherence across levels of government, the transparent application of regulations, and clear standards for regulatory quality; 	ALL
3	Infrastructure and Technology	<ul style="list-style-type: none"> • Identification of infrastructure investment needs and planning; • Connectivity - sea, air and internet; • Comprehensive integrated infrastructure plan to meet the medium to long term Government's vision and goals; • High standards of public and corporate governance, balanced and transparent procurement procedures; • Infrastructure policies and practices reflect sustainable development concerns, including climate change and disaster resistance and contributions to building community resilience 	ALL
4	Access to Finance	<ul style="list-style-type: none"> • Availability of credit information to assess the credit worthiness of applicant; • Protection of the rights of borrowers and lenders; • Availability of a registry system to support the use of property, including moveable property, as collateral to expand business access to finance; • Ensure adequate access to bank lending in the economy, including for SMes 	ALL
5	Export Competitiveness	<ul style="list-style-type: none"> • Export readiness of local firms and enterprises; • Product diversification - fish products • Niche Markets for some identified products; • Value-added activities • Reduction of compliance costs of customs and other procedures at border. 	Agro-Industry / Manufacturing /

Policy Area		Issues to Address	Sectors Applicable
6	Promotion and Facilitation	<ul style="list-style-type: none"> • Increase the visibility of Rodrigues as a tourist and investment destination; • Have a focal point for facilitation of investment including providing information, coordinating with other agencies for the issue of permits and licences; • Putting in place the appropriate structures for investment facilitation and project monitoring; • Use technology - • Streamlining of procedures • Promotion of responsible and sustainable investment 	Tourism / Invest Rodrigues

Table 1: Policy Areas for the Proposed Policy Framework for Investment

5.2 Annex 1

	Last Name	First Name	Position	Institution	Phone Number	Email
Working Group Agro-Industry						
Mr.	Boulle	Julien Raymond Emmanuel	Agro-Development Manager	CIDP – Recherche & Innovation	57952206	j.boulle@cidp-cro.com
Ms.	Clair	Marie Brenda	Research Assistant	Mauritius Research Council	58179729	clairbrenda@yahoo.co.uk
Mr.	Felicité	Jerome	Officer in Charge, Agriculture	Commission for Agriculture	58325553	agrirod@orange.mu
Mr.	Forget	Rocky	Managing Director	Food and Allied	4049000 54225346	Rforget.LFL@food-allied.com
Mr.	Jeehoo	Abdool Shameem	Officer in Charge	Agricultural Marketing Board	5252 5024 4332053	agbd@intnet.mu
Mr.	Kwong	Emile Ng Yan	Water Development & Equipment Manager	Commission for Water Resources		em1le@hotmail.com
Mr.	Manan	Georges	Senior Technical Officer, Agriculture	Deputy Chief Commissioner's Office	58752208	gmanan@gmail.com
Mr.	Periasamy	Dharmarajan	PPH & FSI	Commission for Health	58758201	roobenperiasamy@gmail.com
Mr.	Sarjua	Danesswar	Director	Conserverie Sarjua	2086398 57751054	sarjua@intnet.mu
Mr.	Cupidon	Joseph Margeot	Senior Technical Officer, Agriculture	Deputy Chief Commissioner's Office	5747721	jmargeot@gmail.com
Mr.	Cupidon	Jean Claude	administrative officer	RTMC	8324415 59858705	jeanclaudecupidon@yahoo.com
Mr.	Emilien	Dalienson	GSO	Deputy Chief Commissioner's Office	58764766	davidemilien@gmail.com
Mr.	Jhuboo	Ezra	Director	Trimetys	4836472 57290104	e.legentil@trimetys.com ejhuboo@trimetys.com
Mr.	Raboude	Corinna		Rodrigues Trading and Marketing Co Ltd	8324218	corina.raboude@gmail.com

	Last Name	First Name	Position	Institution	Phone Number	Email
	Working Group: Fisheries					
Mr.	Lutchmeeparsad	Vidianand	Permanent Secretary	Ministry of Finance & Economic Development	57906842 52556842	vlutchmeeparsad@govmu.org
Mr.	Agathe	Henri	Advisor	Chief Commissioner's Office, Rodrigues Regional Assembly	52525649	henriagathe@yahoo.fr
Mrs.	Felicit�	Marie Brenda	Advisor	Chief Commissioner's Office, Rodrigues Regional Assembly	57669334	brendaespiegle@yahoo.com
Mr.	Ravina	Joseph Jean Maurice	Researcher	Mauritius Research Council - Rodrigues Office	59399151	morisrav23@gmail.com
Mr.	Sadasing	Oocheetsing	Associate Research Scientist	MOI	4274434	osadasing@moi.intnet.mu director@moi.intnet.mu
Ms.	Meunier	M.Noella	Senior Cooperative Officer	Cooperative Division	59803475	noellameunier@yahoo.com
Mr.	Pierre Louis	Jean Rex	Project Manager	South East Marine Protected Area	8323251 58756523	rexpl02@yahoo.com

	Last Name	First Name	Position	Institution	Phone Number	Email
Working Group : ICT						
Ms.	Clair	Annielle Desiree Natacha	Acting Manager - ICT Centre for Excellence	Deputy Chief Commissioner's Office	8321551 58776277	aclair@govmu.org
Ms.	Francois	Annemaide	Acting Head Human Resource Development Centre	Commission for Training	8324052 58759209	annmaide@hrc.rod.intnet.mu
Ms.	Henriette	Marie Ferdinante	General Services Executive	Commission for Social Security	8310763 57465589	henrietteferdinanteadele82@hotmail.com
Mr.	Henriette	Sanio	Acting ICT Manager	IT Unit	57474855	jhenriette@govmu.org
Mr.	Rault				52522961 57274299	bernardrault@atlascommunication.mu
Mr.	Reesaul	Kapildeo	Chief Customer Experience Officer	Mauritius Telecom	2037000 52589695	kapil.reesaul@mauritiustelecom.com
Mr.	Rogers	Marc	Managing Director	EMCAR	52522961	marcrogers@emcar.mu
Ms.	Baptiste	Marie Aniella	STM Intern - Deputy Chief Commissioner's Office	Rodrigues Regional Assembly		baptistemarieaniella@gmail.com
Mr.	Milazar	Francisco	Analyst	IT Unit		fmilazar@gmail.com

	Last Name	First Name	Position	Institution	Phone Number	Email
Working Group Investment Climate						
Mr.	Chummun	Dipak	Chief Finance Officer (CFO)	Ireland Blyth Ltd	2032227	mtoinette@iblgroupp.com dchummun@iblgroupp.com
Mr.	Gooriah	Deva Keshodarah	Managing Director	Softskills	52506110	kgooriah@softskills.mu
Ms.	Leong Kye	Gail	Acting Airport Manager	Airport of Rodrigues Ltd	54990666	gleongkye@arl.mu

	Last Name	First Name	Position	Institution	Phone Number	Email
	Working Group Investment Climate					
Mr.	Alain	Pierre	Officer in Charge, Fire and Rescue Service	Fire Services	59786366	alainpierre172@gmail.com
Mr.	Flore	Jean Bernard	Statistical Assistant	Statistics Office	58757900 8310962	jeanbernardflore@gmail.com
Mrs.	Leopold	Patricia	Town and Country Planning Officer	Cadastral Unit	57778374	patleo17@yahoo.com
Ms.	Pyne	Marie Aline	Banking and Currency Officer	Bank of Mauritius, Rodrigues Office	8312776 57161515	marie.pyne@bom.mu
Mr.	Payen		Branch Manager	CEB	6011101	ceb@intnet.mu jim.payen@ceb.intnet.mu
Mr.	Soyjaudah	Adesh Sharma	Manager, Financial Accounting	Mauritius Ports Authority	206 5441 57847837	a.soyjaudah@mauport.com
Ms.	Utim-Auckbaraullee	Bibi Raziah	Assistant Permanent Secretary	Ministry of Public Infrastructure, Land & Transport	213 5043 57592341	rutim@govmu.org
Mr.	Jaddoo	Raju	Secretary-General	Mauritius Chamber of Commerce and Industry	52546868 2083301	mcci@mcci.org
Mr.	Mathura	Sham	Chief Executive Officer BSP Group	BSP	52506160 4054160	ceo@sme.mu
Ms.	Jelle	Roussety		Airport of Rodrigues	58755075	
Mr.	Edouard	Billy Roy	Client Accountant	BSP	59854593 4054160	billyedouard@gmail.com
Mr.	Waterstone	Kevin	Electrical Engineer	CEB	58750796	kevin.waterstone@ceb.intnet.mu

	Last Name	First Name	Position	Institution	Phone Number	Email
Working Group: Manufacturing / SME						
Mr.	Harel	Brice Jean		GML	54949448	brice.harel@gmlmail.com
Mr.	André	Daniel	Acting Principal Youth Officer	Commission for Youth	58758059	ideadan17@gmail.com
Ms.	Baptiste	Francoise	Presidente	Rodrigues Chambers of Commerce		
Ms.	Bozelle	Marlainza	Presidente EFOI	EFOI	59092875	marlbelle63@yahoo.com
Mr.	Gokhool	Ashvin Jain	Chief Executive Officer	KSI	57983938	ashvin.gokhool@ksimauritius.com
Ms.	Gris	Catherine	President	Association of Mauritian Manufacturers	52573085	catherine.gris@icloud.com
Mr.	Mungur	Sanjay	Chief Executive Officer	Emprectec Mauritius	52500288 2108400	smu@EmprectecMauritius.org
Mr.	Servansingh	Phalraj	Managing Director	SMEDA	52563028	
Ms.	Raphael	Marie Lourdes	Environment Officer		57073984	marilourdesnathalia@yahoo.com
Mr.	Philogene	Mario			57262102	gmphilo@hotmail.com
Mr.	Gaoneadry	Dhanunjaye	Deputy Pemanent Secretary	Ministry of Business, Enterprise and Cooperatives	4053105 52508471	dgaoneadry@govmu.org
Ms.	Templin	Coomaree	Officer in Charge	SMEDA Rodrigues	8325801	smedarod@intnet.mu
Mr.	Baptiste	Mathieu	RECC		8314607	villa@intnet.mu

	Last Name	First Name	Position	Institution	Phone Number	Email
	Working Group: Tourism					
Mrs.	Prosper	Stephanie	Tourism Promotion Officer	Rodrigues Tourism Office	8320823	promotion.rodriques@intnet.mu
Ms.	Remy	Caroline	Tourism Enforcement Officer	Commission for Tourism	8321475 57636291	remycaro11@yahoo.com
Ms.	Sanspeur	Lalita	Principal Tourism Planner	HOTEC	59421567 2103805	lalitasanspeur@gmail.com lsanspeur@govmu.org
Mr.	Talbotier	Georges	CEO	Trimetys	4834977	e.legentil@trimetys.com g.talbotier@trimetys.com
Mr.	Raboude	Eric	Electrical Engineer	Cadastral Office		
Ms.	Baptiste	Marie Chantelle	Accountant	Cotton Bay Hotel	8318001 54215721	accountant@cottonbay.intnet.mu
Ms.	Rudolph	Birgit	Careco	Craftshop & Honey Processing		birgit.dirk@gmail.com
Mr.	Casimir	Kisna	Administrative Officer	Rodrigues Tourism Office	8320821	ot-rodriques@intnet.mu
Mr.	Lim Kin	Jean Pierre	Director ATP	JP excursion	58750730	jpexcursion@intnet.mu
Mr.	Philippe	Jean Eram	Police Environment Officer	Police du Tourisme	58760162	rochel7377@gmail.com
Mr.	Botsar	J. Carlo		Commission for Environment	8321528	-
Mr.	Payendee	Richard	Commissioner for Environment, Tourism, Fisheries & Others	Commission for Environment, Tourism, Fisheries & Others	8321529	

	Last Name	First Names	Title	Institution	Phone Number	Email
Mr.	Poonoosamy	Ken	Managing Director	Board of Investment		ken@investmauritius.com
Ms.	Jeetah	Nirmala	Director - Manufacturing, Agro- Industry & Freeport	Board of Investment		nirmala@investmauritius.com
Mr.	Jeewoath	Arvind	Manager - Digital Marketing	Board of Investment		arvind@investmauritius.com
Ms.	Ramanah	Kushma	Manager - MD Office	Board of Investment		kushma@investmauritius.com
Ms.	Gaspard Pierre Louis	Franchette	Deputy Chief Commissioner	Rodrigues Regional Assembly		franchettegplouis@intnet.mu
Ms.	Tolbize-Ravina	Audrey	Acting Departmental Head	Rodrigues Regional Assembly		audy210578@yahoo.com
Ms.	Meunier	Rachel Juste	Administrative Officer	Rodrigues Regional Assembly		rjustemeunier@govmu.org
Mr.	Pierre Louis	Johnson	Analyst - Deputy Chief Commissioner's Office	Rodrigues Regional Assembly		maxderley@yahoo.com
Mr.	Baptiste	Jonathan	STM Intern - Deputy Chief Commissioner's Office	Rodrigues Regional Assembly		jonathanbap10@hotmail.com

5.3 Annex 2

PROGRAMME

Rodrigues Investment Policy Forum
13th – 14th October, Cotton Bay Hotel

Day One

Tuesday 13th October 2015

08:30 – 09:00 **Registration**

09:00 – 09:45 **Opening Ceremony**
Welcome address
Ms. Franchette Gaspard Pierre-Louis, Deputy Chief Commissioner of Rodrigues

Keynote Address
Mr. Serge Clair, Chief Commissioner of Rodrigues

Launching of the Investrodrigues website
Mr. Serge Clair, Chief Commissioner of Rodrigues

09:45 – 10:15 **Tea Break**

10:15 – 10:30 **Presentation on “Current investment climate in Rodrigues and potential areas of development”**
Mr. Ken Poonoosamy, Managing Director of the Board of Investment

10:30 – 10:45 **Setting the scene**
Mr. Johnson Pierre Louis, Analyst, Invest Rodrigues

10:45 – 12:30 **Working session 1: Mapping the current investment environment & identifying challenges**

- ICT
- Manufacturing and SMEs
- Tourism Development
- Agro-Industry
- Fisheries
- Improving the investment climate



PROGRAMME

Rodrigues Investment Policy Forum 13th – 14th October, Cotton Bay Hotel

- 12:30 – 13:30 **Lunch Break**
- 13:30 – 14:45 **Working session 2: Identifying opportunities**
- ICT
 - Manufacturing and SMEs
 - Tourism Development
 - Agro-Industry
 - Fisheries
 - Improving the investment climate
- 14:45 – 15:00 **Tea Break**
- 15:00 – 16:30 **Working session 3: Way forward - Quick wins & long term strategy**
- ICT
 - Manufacturing and SMEs
 - Tourism Development
 - Agro-Industry
 - Fisheries
 - Improving the investment climate
- 16:30 – 16:45 **Recap of Day 1**
- 18:30 – 20:00 **Cocktail at Cotton Bay Hotel**



PROGRAMME

Rodrigues Investment Policy Forum 13th – 14th October, Cotton Bay Hotel

Day Two

Wednesday 14th October 2015

- 09:00 – 09:10 **Opening Remarks**
- 09:10 – 10:45 **Presentation of findings by Moderators (including discussions)**
- ICT
 - Manufacturing and SMEs
 - Tourism Development
- 10:45 – 11:00 **Tea Break**
- 11:00 – 12:30 **Presentation of findings by Moderators (including discussions)**
- Agro-Industry
 - Fisheries
 - Improving the investment climate
- 12:30 – 13:00 **Closing Remarks**
Address by Mr. Ken Poonoosamy,
Managing Director of the Board of Investment
- Address by Ms. Franchette Gaspard Pierre-Louis,
Deputy Chief Commissioner of Rodrigues
- 13:00 – 14:00 **Lunch Break**

